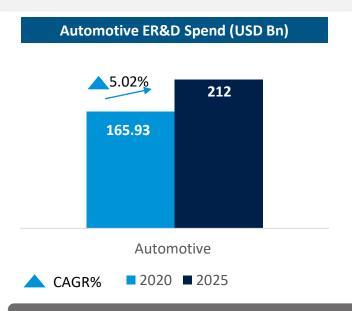




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Automotive ER&D Overview: The automotive players are keen in enabling E-mobility and focused on investing in development of autonomous vehicles to meet the demand across the market







- E-mobility has emerged as the main feature of investment according to the 2021 R&D survey results, namely around battery technology and management systems, e-motors, and power electronics
- Vehicle manufacturers are seeing regulatory challenges that are influencing business and pushing electrification
- Car companies have an ambitious plan to deliver BEVs that have to comply with all upcoming regulations from Europe, Greater China, North America, and other regions
- Many car manufactures are looking forward to developing autonomous vehicles to meet customer demand and reduce human interventions in complex traffic situations

Factors Affecting Automotive ER&D Market

Robotic Process Automation

The enhanced Artificial Intelligence in the assembly lines has streamlined vehicle production, making the manufacturing process more productive, efficient, and cost-effective.

Covid-19 Impact

The Covid-19 pandemic has caused disruptions in the export of parts, large-scale manufacturing interruptions, and the closure of assembly plants across the globe.

Low Preference for Diesel Cars

Air quality concerns and taxation changes have led to a significant decrease in diesel vehicle sales, contributing significantly to the fall of new car registrations worldwide.

Electrification

Expanding the use of Electric Vehicles across the various countries to achieve carbon neutrality and enhancing the e mobility solutions for the customers to drive towards electrification

Feature Enhancements

OEMs are focusing on introducing and enhancing vehicle features driven by greater demand for safety & security and the need for seamless connectivity.

Autonomous Cars

Evolving customer preferences has led to a shift in the R&D priorities of carmakers with an enhanced focus on the software layer to enable autonomous and ADAS capabilities.



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ER&D Capability Analysis: TCS is the major service provider with engagements across Body Engineering, Infotainment & Connected, Powertrain Engineering, Car Electronics and ADAS & Autonomous Cars



Capability Analysis of Automotive ER&D Service Providers by Outsourcing Vertical Served



Solution offering, Service Ecosystem and Capabilities

Sub-Verticals serviced and Key Client Engagement



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Outsourcing engagement across the region

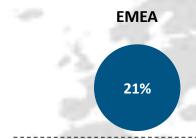
Globalization Technology Footprint: APAC region dominates Automotive Industry's global Technology workforce landscape



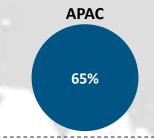
Total Headcount: 170K - 180K



- Greater Detroit Area, United States
- Dallas/Fort Worth Area, United States
- Sao Paulo Area, Brazil
- Orange County, California Area, United States
- Greater Chicago Area, United States
- Greater San Diego Area, United States
- San Francisco Bay Area, United States
- Greater Nashville Area, Tennessee, **United States**
- Greater Atlanta Area, United States
- Greater Milwaukee Area, United States
- Greater Seattle Area, United States
- Columbus, Ohio Area, United States
- Mexico City Area, Mexico



- Paris Area, France
- Munich Area, Germany
- Coventry, United Kingdom
- Gothenburg, Sweden
- Turin Area, Italy
- Stuttgart Area, Germany
- Barcelona Area, Spain
- Clermont-Ferrand Area, France
- Braunschweig Area, Germany



- Bengaluru Area, India
- Pune Area, India
- Chennai Area, India
- National Capital Region, India
- Beijing Area, China
- Shanghai Area, China
- Hyderabad Area, India
- Thiruvananthapuram Area, India
- Mumbai Area, India
- Tokyo, Japan
- Ahmedabad Area, India
- Aichi, Japan



Outsourcing

Key Outsourcing Location



Source: Draup Globalization Module

Key Locations Highlights (1/2): Bengaluru Area, India, Pune Area, India, and Chennai Area, India are the major locations with ~76% of the total technology workforce



Locations	Associated Sub verticals	Associated Service Providers	Key OEMs	Key Engagements
Bengaluru Area, India	 IT Consulting Server, Network, Desktop Management Software Testing 	Infosys* Capgemini	DAIMLER IBM	 Development, Testing, and Maintenance of AutoSAR Architecture. Develop ADAS software, valid traffic objects labeled or marked & highlighted using proprietary client tools. Involve in the maintenance of Diagnostics and Software download applications.
Pune Area, India	 IT Consulting Server, Network, Desktop Management Software Testing 	TATA TATA TECHNOLOGIES TATA TATA TECHNOLOGIES TATA TATA TECHNOLOGIES	VOLKSWAGEN COLORS	 Design and Develop Power Window Switch. Design and develop BIW Rear Door Inner Panel for Light Commercial Vehicles. Simplify the draglink and valve block in the twin steering system. Design and develop parts for assembly, validation, and changes.
Chennai Area, India	IT ConsultingSoftware TestingApplication Development & Maintenance	TECH Cognizant	DAIMLER	 Reduce forces on passengers during a possible crash event. Execute feature to assist the driver with various Illumination moods. Execute display as graphics for every action of driver entry-exit times.
National Capital Region, India	 IT Consulting Server, Network, Desktop Management Software Testing 	wipro) IBM Capgemini KPIT	Panasonic HITACHI Inspire the Next	 Modify Compressor Casing, Brackets to avoid vibrations. Create reports specifications based on reports layout as per client specification. Design of Air intake manifold, Cam cover, Thermostat, Air duct, and their modifications
Beijing Area, China	 Server, Network, Desktop Management IT Consulting Application Development & Maintenance 	accenture Capgemini • NTTDATA INFOSSS NEXIGUE POLITICO	VOLKSWAGEN OF STREET	 Control of the steering, vehicle speed, gearbox, and automatic brake. Execute V2X applications like Vehicle-to-Vehicle (V2V), Vehicle-to-Infrastructure (V2I), and Vehicle-to-Phone (V2P) applications. Develop a new process of NVH refinement from concept level to production level.

Source: Draup Globalization Module

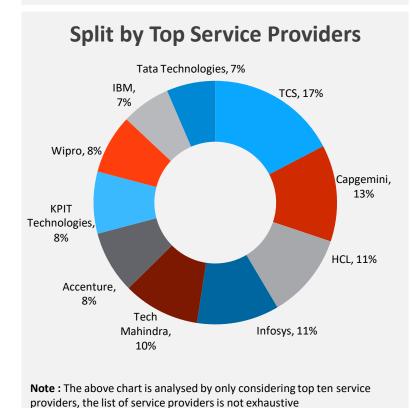


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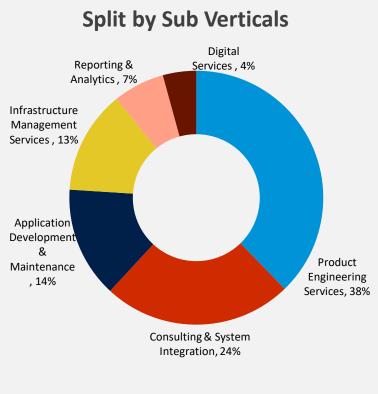
Vendor Analysis: TCS, Capgemini, HCL, Infosys, and Tech Mahindra are the major contributors to the outsourcing engagements for Automotive Industry



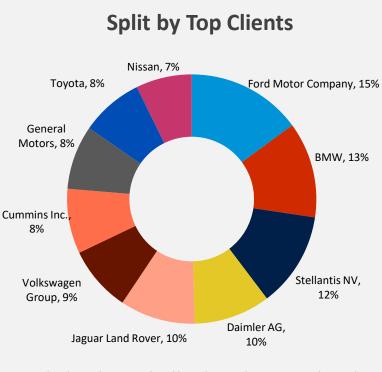
Total Service providers Analyzed ~ 1479



Total Sub Verticals Analyzed 6



Total Clients Analyzed ~272



- **Note :** The above chart is analysed by only considering top ten clients, the list of clients is not exhaustive
- Product Engineering Services 38%, Consulting & System Integration 24%, and Application Development & Maintenance 14%, are the key services provided in automotive industry
- TCS 17%, Capgemini 13%, HCL 11% are the key service providers of automotive industry
- Ford Motor Company 15%, BMW– 13%, Stellantis NV 12% are the key clients of automotive industry

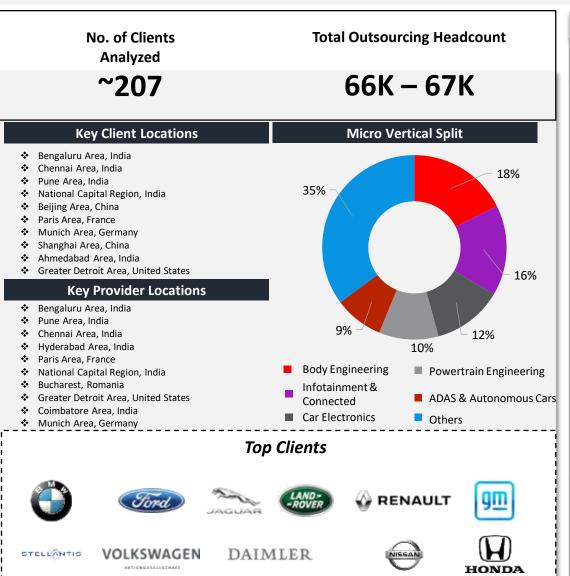


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ER&D Outsourcing Overview: BMW, Ford Motor Company, Jaguar Land Rover, Renault, General Motors are the key players associated with ER&D outsourcing engagements





Top Clients Engagement Snapshot			
Top Clients	Top Client MSA	Associated Micro Verticals	Key Workloads
	 Beijing Area, China Munich Area, Germany Linz-Wels-Steyr Area, Austria 	 Application Development & Maintenance Software Testing ADAS & Autonomous Cars 	 Integration with emerging technologies with the product framework Preparation of test strategy, test plan, and execution of test cases
Ford	 Chennai Area, India Ahmedabad Area, India Greater Detroit Area, United States 	Body Engineering Infotainment & Connected Car Electronics	 Preparation of Test Specification document Creating Test Scripts using CAPL. Creation of Test Spec Based on the Customer Requirement
JAGUAR LAND-ROVER	 Pune Area, India Coventry, United Kingdom Bengaluru Area, India 	Body Engineering Infotainment & Connected Powertrain Engineering	 Development of Fuel System commodity as per Program delivery timing plan Maintenance of Vehicle package & Design Reviews
RENAULT	Paris Area, FranceBucharest, RomaniaChennai Area, India	Body Engineering Powertrain Engineering Car Electronics Infotainment & Connected	 Design and Development of Door Panel Analysis of manufacturing process and lean manufacturing implementation
<u>gm</u>	 Bengaluru Area, India Greater Detroit Area, United States Toluca Area, Mexico 	Body Engineering Infotainment & Connected Powertrain Engineering Car Electronics ADAS & Autonomous Cars	Design of park system and Dress kit 10L Program and Layout Work in powertrain transmission

Source: Draup Outsourcing Module



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IT Outsourcing Overview: Ford Motor Company, Stellantis NV, Daimler AG, Toyota, and Cummins Inc. are the key players associated with IT outsourcing engagements



No. of Clients Analyzed	Total Outsourcing Headcount
~245	108K – 109K
Key Client Locations	Micro Vertical Split
 Bengaluru Area, India Pune Area, India Chennai Area, India National Capital Region, India Beijing Area, China Greater Detroit Area, United States Paris Area, France Shanghai Area, China Thiruvananthapuram Area, India Gothenburg, Sweden Key Provider Locations Bengaluru Area, India 	7%
 Hyderabad Area, India Pune Area, India Chennai Area, India National Capital Region, India Mumbai Area, India Paris Area, France Greater Detroit Area, United States Sao Paulo Area, Brazil Kolkata Area, India Digital Services 	
	Top Clients
Ford STELLANTIS	DAIMLER TOYOTA
VOLKSWAGEN	LAND- -ROVER NISSAN

Top Clients Engagement Snapshot			
Top Clients	Top Client MSA	Associated Micro Verticals	Key Workloads
Ford	Chennai Area, India Greater Detroit Area, United States Mexico City Area, Mexico Chelmsford, United Kingdom	IT Consulting Software Testing Application Development & Maintenance Server, Network, Desktop Management	 Execute test cases through Test Link/JIRA and log Gemini, TFS, and JIRA defects. Develop and maintain test automation framework.
STELLANTIS	 Pune Area, India Hyderabad Area, India Greater Detroit Area, United States Turin Area, Italy 	IT Consulting Application Development & Maintenance Server, Network, Desktop Management	 Develop and implement selection screens and ALV for web portals using web Dynpro. Implement SAP S4 HANA.
DAIMLER	 Bengaluru Area, India Portland, Oregon Area, United States Stuttgart Area, Germany Chennai Area, India 	IT Consulting Application Development & Maintenance Server, Network, Desktop Management	 Develop the Scripts for the test cases and Execute with Debug mode. Create Jenkin for microservices and Android applications.
TOYOTA	 Bengaluru Area, India Dallas/Fort Worth Area, United States Aichi, Japan Sao Paulo Area, Brazil 	IT Consulting Application Development & Maintenance Server, Network, Desktop Management	 Implement Android application for testing and debugging purposes. Troubleshoot, analyze and resolve computer problems related to both hardware and software.
Confeder	 Pune Area, India Greater Minneapolis- St. Paul Area, United States Indianapolis, Indiana Area, United States 	 IT Consulting Server, Network, Desktop Management System Integration Business Intelligence 	 Prepare technical specification documents using the approved requirements. Develop Web APIs, Master Address API.

Source: Draup Outsourcing Module



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TCS Overview: Autonomous and Connected Vehicle Experiences, Shared Mobility, Electric Mobility, and Neural Automotive solutions are the key Automotive Solutions provided by TCS





Tata Consultancy Service (TCS) is an Indian multinational information technology (IT) services and consulting company headquartered in Mumbai, Maharashtra, servicing in key areas like outsourcing, consulting, and IT management

Autonomous and Connected Vehicle Experiences

Shared Mobility

Electric Mobility Solutions

Neural Automotive Solution

Smart Driver Vehicle **Inspection Report Solution**

Data Analytics



IT Consulting

Application Development & Maintenance

System Integration

Software Testing

Body Engineering

Infotainment & Connected

Business Intelligence

Car Electronics

Key Leaders

Key Automotive

Solutions

Aaswad Kulkarni Head - AUTOSAR, Automotive Engineering



Balaraman Thekkedath Head - Connected Vehicle. **Automotive Engineering**

Associated

Workloads



Abhishek Gupta Head - Active and Passive safety Components, ABS/ESP/EPS/Airbag and ADAS

Globalization Footprint

Total Headcount: 13.2K - 13.3K

APAC

84%

Key Workloads

- Design of passenger car interiors, as well as exteriors, includes door trims, top ceiling, floor mat, sensor cover, sub trunk, seat, bumper, garnish & attachments) for a Japanese OEM
- Design and development of BIW upper body A to B pillar parts & quarter panel assembly
- Design of conceptual of A-pillar to meet the durability requirement given by CAE team
- Design of sill outer assembly to align with BSO styling
- parameters to the ADAS suppliers



Greater Detroit Area, United

- Pune Area, India
- Dallas/Fort Worth Area, United

- **EMEA**
- Coventry, United Kingdom Bengaluru Area, India
- · London, United Kingdom
- Bengaluru Area, India
 - Hyderabad Area, India Chennai Area, India

and to meet the crash requirements

Performance of KPIs and specified evaluation



High

Source: Draup Outsourcing Module Note: The represented data illustrates the number of centers by Geography and the bubble size is proportional to overall HC Installed in the area. The intensity of Micro vertical is curated based on the Sub verticals.

IBM Overview: Connected Vehicle Solutions, Vehicle Data Analytics, and IBM SAP consulting service and solutions are the key Automotive Solutions provided by IBM





Key Automotive

IBM Creates innovative, personalized vehicle experiences and improves operational efficiencies and resiliency with automotive information technology.

Cybersecurity for Data IBM SAP consulting **Connected Vehicle Solutions** Vehicle data analytics Solutions Generated by Cars services and solutions **Product development** Industry 4.0 **ACES Mobility** solution Stefan Schumacher **Thomas Bartsch** Charla Stracener Key Leaders Global Director - Head of Senior Managing Consultant, Global Electronics, Automotive, Automotive Strategy & Solutions Solution Leader Connected Vehicle Aerospace & Defense Industry - Digital Products & Services and System Engineering Lead Total Headcount: 4.9K - 5K **Globalization Footprint Key Workloads**

Associated Micro verticals Server, Network, Desktop IT Consulting Management **Application Development System Integration** & Maintenance **Business Intelligence Distributed and Cloud Data Warehouse**



Americas 19%

- Coventry, United Kingdom

- Paris Area, France · Turin Area, Italy Clermont-Ferrand Area, France

EMEA APAC

National Capital

Bengaluru Area, India

Chennai Area, India

Region, India

- Orange County, California Area, United
- Greater Chicago Area,
- Sao Paulo Area, Brazil
- Greater Detroit Area, United States

Associated Workloads

Development of mobility concepts and creating plans to shape the mobile future of the automotive industry

- Improvement of product design and internal operations through insight from the vehicle lifecycle
- Development of next-generation vehicles and address all the associated challenges
- Improvement of all areas of automotive production and assemble with Industry 4.0
- Development of connected car software to integrate real-time data of drivers, vehicles, and environments to optimize the in-car experience

Associated Clients





















Source: Draup Outsourcing Module

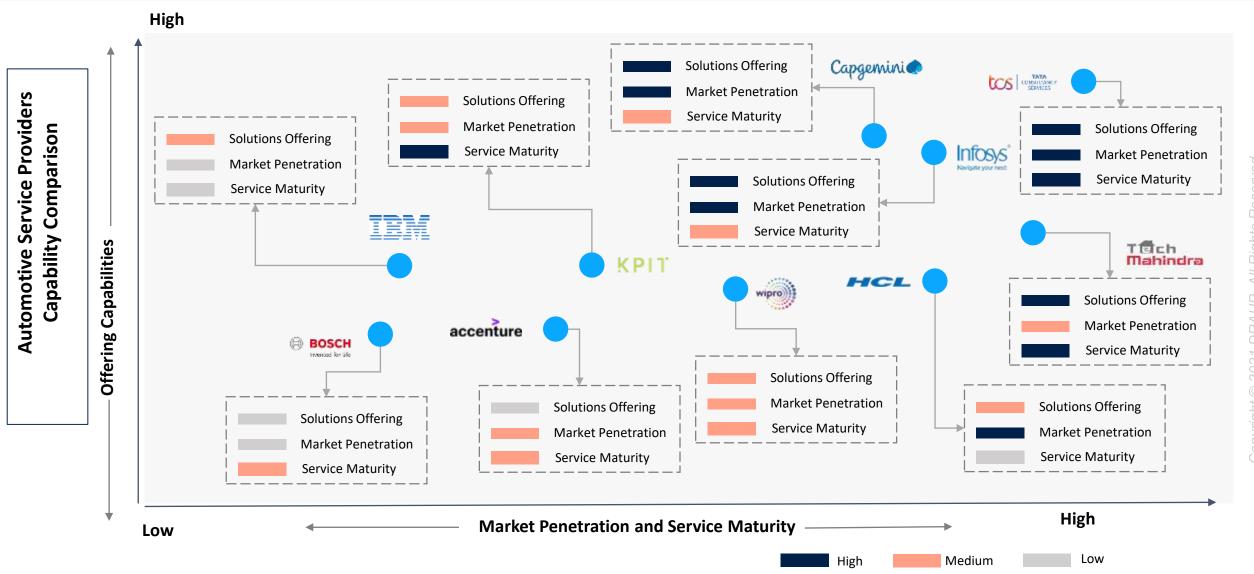
Low



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Service Providers Capability Comparison: TCS, Capgemini, and HCL are the leading automotive service providers delivering ER&D and IT solutions to the major players in the Automotive market







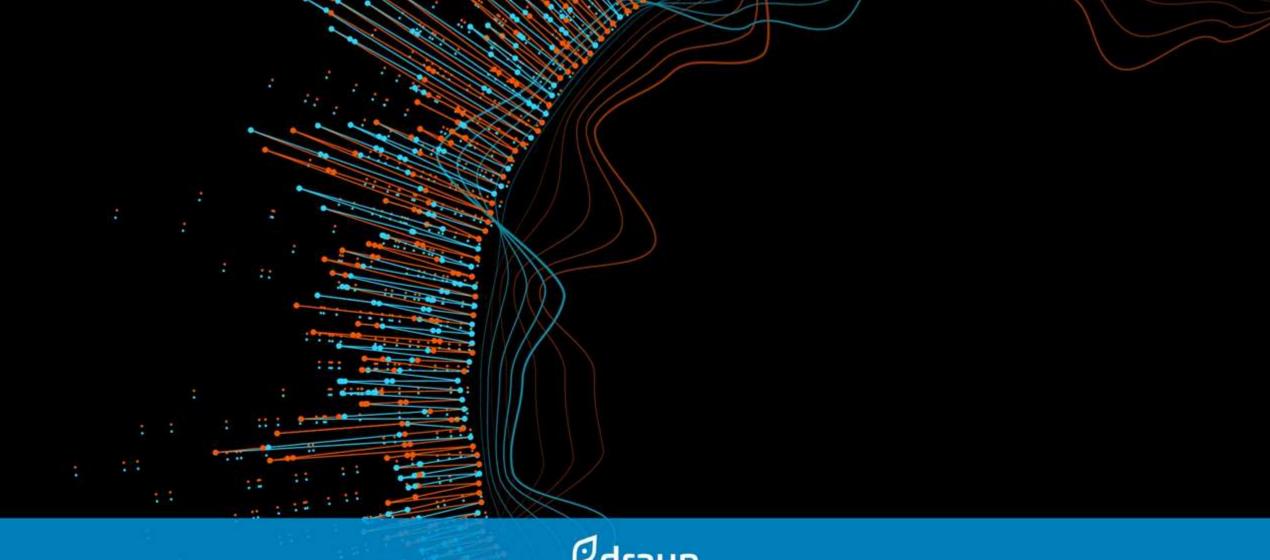
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Key Focus Areas: By Analyzing Service Providers Ecosystem in Automotive, DRAUP has identified the following strategic key focus areas



Short Term	Medium Term	Long Term
Automated Emergency Braking	Automotive Cybersecurity	Autonomous Driving
Autonomy	Asset Maintenance and Security	Autonomy
3D-Printed Auto Components	Vehicle Crash/Collision Avoidance	Connected Cars
Smart Factory	Connectivity	Connectivity
In-car Voice Assistant	Emission Reduction	Battery Management Systems
Connectivity	Smart Factory	Electric Mobility
		Key Focus Areas

Use Cases / Type of Solution





www.draup.com

SANTA CLARA I HOUSTON I BANGALORE I GURGAON I COIMBATORE I NEMILI

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